CURRENT REPORT
as per the ASF Regulation No. 5/2018 regarding the issuers and securities operations

Date of the report: 24.02.2026
Name of the issuing entity: IAR S.A. Company
Social headquarters: 34, Hermann OBERTH Street, Ghimbav, county of Brasov
Telephone / Fax number: 0268707868/0268707869
Sole Registration Code with the Trade Registry Office: 1132930
Order Number with the Trade Registry: J1991000004086
Social capital registered and deposited: 47.197.132,50 lei
The regulated market onto which transactions of issued securities are traded: The Stock Exchange Bucharest, Capital titles sector – Shares Standard Category

I. Important events to be reported: OGMS 23-24.02.2026

*The Ordinary General Meeting of the Shareholders took place on 24.02.2026, the date of the second call. The meeting was attended, directly and true the correspondence vote, by shareholders/representatives of the shareholders holding **12.250.488** shares of the Company IAR SA, representing **64,89%** of the total number of company shares.*

The meeting agenda was:

1. ***Appointment of the administrators of IAR SA, following the completion of the selection procedure for filling the positions of members of the board of administrators in accordance with the provisions of OUG no. 109/2011 on the corporate governance of public enterprises, with subsequent amendments and supplements;***
2. ***Election of the Chairman of the Board of administrators of the company;***
3. ***Establishing the term of office of the members of the board of administrators of IAR SA;***
4. ***Establishing the fixed monthly gross compensation of the administrators of IAR SA;***
5. ***Approval of the form of the mandate contract to be concluded with the administrators of IAR SA;***
6. ***Authorization of the representative of the Ministry of Economy, Digitalization, Entrepreneurship and Tourism in the A.G.O.A. of the IAR SA Company to sign, on behalf of the company, the mandate contracts of the members of the board of administrators, in the form approved in point 5;***
7. ***Approval of the date of 31.03.2026 as the registration date, respectively the identification of the shareholders on whom the effects of the decisions of the ordinary general meeting of shareholders of 23.02.2026 and of the date of 30.03.2026 as the ex-date, in accordance with the provisions of Law no. 24/2017***

The decisions taken by vote after analyzing the presented documents are the following:

1. ***As the result of the secret vote, the following administrators of IAR SA have been appointed:***
    1. ***Darius-Georgel VODĂ***
    2. ***Bogdan COSTAȘ***
    3. ***Cristian MĂRIȘTEANU***
    4. ***Tiberiu ȚICLEA***
    5. ***Simona ONESCU***

***The result of the secret vote** expressed by the shareholders / representatives of the shareholders is the same for all of the 5 administrators. So:*

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***
representing the following ***percentages of the total number of shares of the company***			
TOTAL:	***64,89***	*%*	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***
representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***			
TOTAL:	***100***	*%*	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

2. ***As result of the vote expressed by the shareholders / representatives of the shareholders, Mr. Bogdan COSTAȘ is elected as Chairman of the Board of Administrators.***

The vote was expressed as follows:

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***
representing the following ***percentages of the total number of shares of the company***			
TOTAL:	***64,89***	*%*	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***
representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***			
TOTAL:	***100***	*%*	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

3. Trough the vote of the shareholders / shareholder representatives attending the meeting, it is approved that the term of the mandate of the administrators shall be 24.02.2026 - 24.02.2030 or until the date of revocation.

The vote was expressed as follows:

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*

Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***

representing the following ***percentages of the total number of shares of the company***

TOTAL:	***64,89***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***

representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***

TOTAL:	***100***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

4. As the result of the vote, it is approved that the gross fixed monthly indemnity due to the administrators of IAR SA shall be in amount to 4720 lei.

The vote was expressed as follows:

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***

representing the following ***percentages of the total number of shares of the company***

TOTAL:	***64,89***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***

representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***

TOTAL:	***100***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

5. As result of the vote expressed by the shareholders / representatives of the shareholders it is approved the form of the mandate contract to be concluded with the administrators of IAR SA

The result of the vote *expressed by the shareholders / representatives of the shareholders is the following:*

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***

representing the following ***percentages of the total number of shares of the company***

TOTAL:	***64,89***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*

Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***

representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***

TOTAL:	***100***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

6. Empowerment of the representative of the Ministry of Economy, Digitalization, Entrepreneurship and Tourism in the O.G.M.S. for signing the mandate contracts of the administrators of the Company.
As the result of the vote expressed by the shareholders / representatives of the shareholders, the representative of the Ministry of Economy, Digitalization, Entrepreneurship and Tourism is empowered to sign the mandate contracts for the elected administrators, in the form presented during the present OGSM.

The vote was expressed as follows:

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***

representing the following ***percentages of the total number of shares of the company***

TOTAL:	***64,89***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***

representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***

TOTAL:	***100***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

7. Approval of the date of 31.03.2026 as the registration date, respectively the identification of the shareholders on whom the effects of the decisions of the ordinary general meeting of shareholders of 23-24.02.2026 and of the date of 30.03.2026 as the ex-date, in accordance with the provisions of Law no. 24/2017

the total number of the expressed votes:	***12.250.488***		
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*12.250.488*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***12.250.488***	***0***	***0***

representing the following ***percentages of the total number of shares of the company***

TOTAL:	***64,89***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*64,89*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***64,89***	***0***	***0***

representing the following ***percentages of the total number of shares represented-OGMS 24.02.2026***

TOTAL:	***100***	***%***	
out of which:	***FOR***	***AGAINST***	***ABSTENTION***
Shareholders present and/or represented	*100*	*0*	*0*
Shareholders who sent their vote by correspondence/registered post	*0*	*0*	*0*
SUBTOTAL	***100***	***0***	***0***

Based on the votes expressed, ***it was adopted the OGMS resolution no. 01 dated 24.02.2026.***

This current report is available and can be accessed at the address www.iar.ro/investors/Reports according to the Capital Market Requirements/5.Current Reports regarding the privileged information under the LAW 24/2017.

Marian-Iulian RASALIU
DEPUTY GENERAL MANAGER

SOCIETATEA COMERCIALĂ „IAR S.A." BRAȘOV - ROMÂNIA

IAR SA COMPANY
Headquarters: Ghimbav, no. 34 Hermann OBERTH Str., Braşov county
Business Reg. No: J1991000004086, T.I.N.: 1132930

RESOLUTION No 1/24.02.2026

Taking into consideration the expiration of the mandates of the members of the Board of Administrators of IAR SA,

Taking into account the fact that by Decision of the AGM no. 07 / 28.09.2017 it was approved the start of the selection procedure for the members of the Board of Administrators of IAR SA, applying the provisions of art. 3, point 7 of the Emergency Ordinance no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016,

Considering the provisions of republished Law no. 31/1990, as amended and supplemented to date, of Law no. 24/2017, of ASF Regulation no. 5/2018 and of the Constitutive Act of IAR S.A. Company,

The Ordinary General Meeting of the Shareholders of IAR S.A., convened in accordance with Law no. 31/1990, as amended and supplemented to date, Law no. 24/2017, ASF Regulation no. 5/2018 and Constitutive Act of the Company IAR S.A. and legally constituted on 24.02.2026, 12:00 a.m., at the company's headquarters, according to the participation of shareholders/representatives of shareholders owning 64,89% of the total shares of the company,

DECIDES:

Art. 1 *Starting with the day of 24.02.2026 the following persons are appointed as members of the Board of Administrators of IAR SA Company:*

1. ***Darius-Georgel VODĂ - member of the Board of Administrators***
2. ***Bogdan COSTAȘ - member of the Board of Administrators***
3. ***Cristian MĂRIȘTEANU - member of the Board of Administrators***
4. ***Tiberiu ȚICLEA - member of the Board of Administrators***
5. ***Simona ONESCU - member of the Board of Administrators***

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 2 Mr. Bogdan COSTAȘ is elected as the chairman of the board of Administrators *of IAR SA Company*

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 3 *The duration of the administrators' mandates is 4 years, from 24.02.2026 until 24.02.2030, under the terms of OUG no. 109/2011 on the corporate governance of public enterprises, with subsequent amendments and supplements, or until the date of their removal from office.*

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 4 *The fixed monthly gross indemnity due to the members of the board of IAR SA appointed by this decision is equal to 4.720 lei.*

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 5 *The form of the mandate contract to be concluded with the administrators of IAR SA is approved.*

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 6 *The representative of the Ministry of Economy, Digitalization, Entrepreneurship and Tourism, is empowered to sign the mandate contracts, in the form approved in Art. 5., with the administrators of IAR SA.*

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning 64,89% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning 0% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning 0% of the total shares of the company.

Art. 7 *The date 31.03.2026 is approved as the registration and identification date of the shareholders who are affected by the resolutions of the Ordinary General Meeting of the Shareholders dated 23.02.2026, and the date 30.03.2026 as ex-date, in accordance with the provisions of Law No. 24/2017, under the conditions of the „pro" votes expressed by the shareholders/shareholders' representatives who own 64,89% of the total number of the company shares, the „against" votes expressed by the shareholders/shareholders' representatives who own 0% of the total number of the company shares and the „abstention" of the the shareholders/shareholders' representatives who own 0% of the total number of the company shares.*

Art. 8 *The Deputy General Director of IAR SA is charged with the fulfillment of the formalities required by the law to enclose the notes on the composition of the Board of Administrators at the Trade Register Office of Brasov.*

Given at the IAR S.A. Company's headquarters, this day of 24.02.2026.

Bogdan COSTAȘ — ***CHAIRMAN OF THE BOARD OF ADMINISTRATORS***

Ion DUMITRESCU — ***G.M.S. SECRETARY***

SOCIETATEA COMERCIALĂ „IAR S.A." BRAȘOV - ROMÂNIA